

# Memorandum

MIAMI-DADE  
COUNTY

**Date:** November 4, 2025

Agenda Item No. 2(B)(1)

**To:** Honorable Chairman Anthony Rodriguez  
and Members, Board of County Commissioners

**From:** Daniella Levine Cava *Daniella Levine Cava*  
Mayor

**Subject:** Miami-Dade Aviation Department: Aviation Capital Program Report – August 2025

## **Most Recent News**

This summer, the Miami-Dade Aviation Department (Aviation Department or MDAD) launched the new Concourse K design-build project, which includes a three-level concourse expansion of the South Terminal, extending east of Concourse J. The project will add six domestic narrow-body aircraft gates, complete with hold rooms and associated facilities, as well as three hardstand positions and it will integrate the baggage handling systems linked to the Central and South Terminals baggage screening infrastructure and expand post-security concession space. Overall, the addition of the new Concourse K will accommodate the growing demand for travel and improve the passenger experience. Substantial completion is expected by Spring 2029.

## **MIA's Modernization Program**

Significant progress is underway as we modernize 128 passenger boarding bridges, upgrade 207 public-access restrooms, and improve 616 moving conveyance units (escalators, elevators, and moving sidewalks). We began the new year with ninety-five percent (95%) of conveyances in operation, up from eighty-five percent (85%) in 2024, with the remaining five percent (5%) pending modernization, major repair, or annual maintenance. Today, that number has increased even further to approximately ninety-seven percent (97%) in operation. This steady progress reflects our commitment to delivering a modern, reliable, and seamless airport experience for all travelers. Below are three (3) charts that show continued improvement across these vital facilities.

### **Moving Conveyances**

|                         | <b>Total # of Units</b> | <b>Out-of-Service</b> | <b>Total # Under Construction</b> | <b>Total # Under Procurement</b> | <b>Renovations Completed</b> |
|-------------------------|-------------------------|-----------------------|-----------------------------------|----------------------------------|------------------------------|
| <b>Elevators</b>        | <b>329</b>              | <b>6</b>              | <b>16</b>                         | <b>27</b>                        | <b>37</b>                    |
| <b>Escalators</b>       | <b>191</b>              | <b>4</b>              | <b>3</b>                          | <b>10</b>                        | <b>4</b>                     |
| <b>Moving Walkways</b>  | <b>96</b>               | <b>9</b>              | <b>11</b>                         | <b>10</b>                        | <b>8</b>                     |
| <b>Conveyance Units</b> | <b>616</b>              | <b>19</b>             | <b>30</b>                         | <b>47</b>                        | <b>49</b>                    |

**\*Notable Progress** – Renovations were completed on two (2) elevators increasing the number of renovations completed from 47 to 49.

**Public-Access Restrooms**

|                                | Total # of Restrooms | Total # Under Construction | Total # Under Permitting | Total # Under Design | Renovations Completed |
|--------------------------------|----------------------|----------------------------|--------------------------|----------------------|-----------------------|
| <b>Public Access Restrooms</b> | <b>207</b>           | <b>10</b>                  | <b>8</b>                 | <b>141</b>           | <b>48</b>             |

Notable Progress - No change from previous month.

**Passenger Boarding Bridges (PBBs)**

|             | Total # of PBB Units | *Out-of-Service | Total # Under Construction                                    | Total # Under Procurement | Renovations Completed |
|-------------|----------------------|-----------------|---|---------------------------|-----------------------|
| <b>PBBs</b> | <b>128</b>           | <b>0</b>        | <b>The “Notice to Proceed” (NTP) was issued for 10 units.</b> | <b>14</b>                 | <b>33</b>             |

Notable Progress – No change from previous month.

**CIP Progress Summary**

MDAD continues to make significant strides in its robust capital improvements portfolio, aimed at transforming MIA into a premier aviation hub. As part of these efforts, MDAD is in the final stages of the award process for the MIA Runway Incursion Mitigation Hot Spot #4 project. This critical initiative focuses on reconfiguring the "Corral area" pavement at the intersection of Runway 8R-26L, Runway 12-30, and Taxiways M, N, P, and Q. The project will involve redesigning taxiway connectors, constructing new exit and crossover taxiways, and reconfiguring existing taxiway islands to enhance safety and operational efficiency. Additional details on these projects can be found in the section entitled: Significant Construction Solicitations further below.

**Background**

At the September 4, 2024, Board of County Commissioners (Board) meeting, Board members amended Ordinance No. 19-122 revising the reporting requirements of the monthly Aviation Capital Program Report (Report) and deleting the ratification requirement for all federal and state grants applied for or received including any amendments or supplemental agreements set forth in Section 2-285.2 of the Code of Miami-Dade County related to MDAD's capital projects. The provisions of the adopted amendment require the inclusion of any information that highlights the improvements, infrastructure investments and capital projects at MIA in Miami-Dade in addition to any other relevant airport activities, accomplishments, and awards that contribute to making MIA a more efficient, innovative, and avant-garde airport. The amendment also requires that all federal or state grants (as described above) be included in the monthly Report, and as requested by Board members, it will also include all MDAD grant applications for the forthcoming year. As such, in addition to the reporting requirements established under the authority of Ordinance No. 19-122 before it was modified, this new Report will include snapshots of any significant action steps taken or any major achievements that serve to enhance efficiencies, expand service offerings, modernize infrastructure, optimize operations or promote growth at MIA, and although not required by law, it will also include any action steps that further develop the County's General

Aviation Airports (GAA), which include Miami-Opa locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51) and Dade-Collier Training and Transition Airport (TNT).

The action steps being implemented align with MIA's \$2 billion Modernization in Action Program that is currently underway. Over the next 5-7-years, this Program will continue to renovate and repair parking garages, passenger boarding bridges, public bathrooms, and the moving conveyance units. Additionally, it includes critical electrical and security upgrades. These improvements also complement the ongoing I AM MIA campaign, which is designed to enhance passenger loyalty and satisfaction through customer service training programs for the airport's 37,000 employees. Combined with a \$7 billion robust capital portfolio that funds the design and construction of new terminals, concourses, ramps, runways, parking facilities, restrooms, hotels, and more, these efforts will ultimately transform MIA into a future-ready, world-class, state-of-the-art airport.

In accordance with Ordinance 19-122 as amended, the Aviation Department has placed its fifty-sixth "Aviation Capital Program Report" on today's agenda. The new Report contains the additional content required by Ordinance No. 19-122 (as amended) to better inform residents, passengers, visitors, and Board members of the incremental action steps being taken by the County for MIA to achieve world class status and to further develop the GAA. Upon Board approval, a copy of the new Report will be posted on MDAD's webpage at [http://www.miami-airport.com/transparency\\_report.asp](http://www.miami-airport.com/transparency_report.asp) each month.

### **August 2025 Report**

Table I, as depicted below, shows MIA's calendar year-to-date passenger and cargo growth rates for the last five years including Year 2025 through the month of May. As can be seen, since the outbreak of the COVID-19 pandemic in March 2020, the percent increase in the total number of passengers from Year 2020 to Year 2021 totaled 99.86 percent as MIA experienced a strong recovery in the demand for air travel in 2021 while the demand for air cargo rose by approximately 18 percent, from 2.3 U.S. tons to 2.7 tons. From Year 2022 to Year 2024, the average percent increase in the total number of passengers totaled 10.3 percent and the same percent for total freight. These percent increases culminated in 2024, when MIA handled nearly 56 million passengers and more than 3 million U.S. tons of cargo.

No less significant are the monthly passenger and total freight numbers, which show that approximately 4.6 million passengers traveled through MIA and more than 279 thousand U.S. tons of total freight were registered in the month of May 2025, making for a grand total of 23.9 million in total passengers (international and domestic) and 1.4 million U.S. tons in total freight (freight tons and mail tons) year-to-date through May 2025. The unprecedented increases in the demand for air travel and air cargo traffic has positioned MIA for further growth.

**Table I - Calendar Year-to-Date (CYTD) Passenger and Cargo Growth Rates for Years 2020-2025**

|                  | Year 2020  | Year 2021  | Year 2022  | Year 2023  | Year 2024  | % Increase From 2022-2024 | Year 2025 (Through May) |
|------------------|------------|------------|------------|------------|------------|---------------------------|-------------------------|
| Total Passengers | 18,663,858 | 37,302,456 | 50,684,396 | 52,340,934 | 55,926,566 | 10.3%                     | 23,898,636              |
| Total Freight    | 2,327,747  | 2,746,899  | 2,726,807  | 2,759,381  | 3,008,715  | 10.3%                     | 1,385,943               |

It is worth noting that the increases in passenger and cargo traffic have led MIA to be recognized as one of the busiest airports in the United States. As shown in Table II below, among U.S. airports, the final Calendar Year 2024 rankings published by the Airports Council International (ACI) show that MIA continues to be ranked as the number 2 airport for international passengers, the number one in international freight and the number three airport in total cargo (freight and mail). Among airports worldwide, MIA continues to be ranked as the number 6 airport for total cargo (freight + mail), however, the ranking value for international freight changed from the number 6 airport in 2023 to the number 5 airport in 2024.

**Table II - Final MIA Rankings for 2024**

| <u>Among U.S. Airports</u>                   | <u>Among Worldwide Airports</u>              |
|--|--|
| 1 <sup>st</sup> International Freight        | 5 <sup>th</sup> International Freight        |
| 2 <sup>nd</sup> International Passengers     | 34 <sup>th</sup> International Passengers    |
| 3 <sup>rd</sup> Total Cargo (Freight + Mail) | 6 <sup>th</sup> Total Cargo (Freight + Mail) |
| 3 <sup>rd</sup> Total Freight                | 6 <sup>th</sup> Total Freight                |
| 9 <sup>th</sup> Total Number of Operations   | 13 <sup>th</sup> Total Number of Operations  |
| 10 <sup>th</sup> Total Passengers            | 27 <sup>th</sup> Total Passengers            |

**Action Steps in Progress**

This new Report provides an outline of the action steps being put into effect to successfully implement \$7 billion of upgrades to modernize MIA and further develop the GAA, whether it is in the form of procurement solicitations, contract awards, large capital improvement projects that renovate terminals and concourses, or smaller but functional projects such as improvements to runways, taxilanes, passenger loading bridges, gates, checkpoints, restrooms, baggage handling systems, parking facilities, etc., as well as any achievements, awards or high-tech investments that contribute to making MIA a more well-ordered, voguish, future-ready airport. These action steps also include \$1.7 billion in maintenance upgrades over the next 10 years.

The successful implementation of MDAD's capital portfolio that will renovate the airport's Central, South and North Terminals and expand its cargo facilities is critical for MIA's growth and future readiness as these development projects will replace aging and obsolete airport infrastructure and boost freight capacity. More importantly, these improvements will enable MIA to meet the growing demand of its passenger and cargo aviation markets and provide patrons with an enhanced, innovative, modern-day customer experience that offers greater value and optimizes convenience and efficiency. Two major expansion projects, the Central Terminal Redevelopment Phase II and MIA's New Concourse K are already moving forward with the design work in the third quarter of 2025. Below is a summary of the sub-programs within MDAD's Capital Improvement Program (CIP) that will pave the way to meet passenger and cargo demand growth, which is projected to reach approximately 77 million passengers and more than four (4) million tons of freight by the year 2040.

- Central Terminal Redevelopment
- Concourse "F" Modernization
- North Terminal Redevelopment
- South Terminal Expansion (New Concourse K)
- Expanded Cargo Aircraft Parking Positions & Cargo Handling Facilities
- New Privately Funded Airport Hotel

**A. Contracts Awarded by the Board in 2025 through May 2025**

**1. May 20, 2025**

- a) Contract Award to Bermello Ajamil & Partners, LLC; Contract No. A24AV02. The Scope of Work provides for the provision of professional architectural and engineering services for MIA's Central Terminal Redevelopment project with a seven-year term and no renewal options. (\$39,852,190.00)
- b) Design-Build agreement to Lemartec-NV2A JV, LLC; Contract No. DB23AV01. The Scope of Work provides design-build services for the expansion of MIA's South Terminal and the design and construction of new Concourse K with a term of 1,485 days. (\$600,638,241.24)
- c) Award of six non-exclusive permits to American Sales and Management Organization LLC dba Eulen Aviation, G2 Secure Staff LLC, Swissport Usa, Inc., Triangle Services of Florida, Inc., Ultra Aviation Services, Inc., and Menzie's Aviation (USA), Inc.; Solicitation No. EVN0000202. The Scope of Work provides for general aeronautical services at MIA for an initial five-year term and two (2) two-year options to renew.
- d) Award of MIA Dolphin/Flamingo and New Parking Garage 6 Exterior Cladding; Contract No. A23AV01. The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. This contract was awarded through the Mayor's delegated authority in May 2025 per Ordinance No. 24-122. It has a five-year term with no renewal options.

**2. April 1, 2025**

- a) Non-Competitive "Restated Lease and Concession Agreement" for MIA concessionaires requiring retail concessionaires to invest a minimum of \$850.00 per square foot (SF) to renovate the first 1,500 square feet of retail space, and each food and beverage (F&B) concessionaire a minimum of \$1,000.00 per SF within three years of the effective date of the agreement. Both F&B and retail concessionaires are required to invest \$500.00 per SF on the balance of the concession space in that same timeframe. The term of each concession agreement will be extended by 12 years from the expiration of the existing agreements and include a three-year renewal option to be exercised contingent upon the concessionaire's investment of an additional 30 percent across their portfolio of properties, as appropriate. Each concessionaire will be responsible only for the investment in its own locations.
- b) Non-Competitive Contract Award to ABM Aviation, Inc. for Contract No. BW-10572. The Scope of Work provides for the provision of janitorial services for a 5-year term inside MIA's Terminal and the landside areas including the lobbies, ticketing areas, hallways, stairwells, elevators, escalators, moving walkways, and restrooms. (\$136,459,471.00)
- c) Non-Competitive Contract Award to Flagship Aviation Services, LLC for Contract No. BW-10573. The Scope of Work provides for the provision of janitorial services for a 5-year term in MIA's Terminal and the landside areas including the lobbies, ticketing areas, hallways, stairwells, elevators, escalators, moving walkways, and restrooms. (\$131,292,181.00)
- d) Competitive Lease Agreement with Mandich Group, LLC, for Contract No. EVN0002820. The Scope of Work provides for the design and construction of a phytosanitary treatment and cold chain processing facility for a term of 35 years with two, 5-year renewal options for the lease of 14.61 acres of county-owned property for

PortMiami and the Aviation Department. It is anticipated that the County will receive \$206,810,000.00 for the initial 35-year term and if the two 5-year options to renew are exercised, the estimated cumulative revenue to the County is projected at \$318,300,000.00.

**3. February 22, 2025**

- a) Contract Award to Globe Facilities Management, Inc.; Contract No. EVN0000201. The Scope of Work provides for the provision of janitorial services for a 5-year term at MIA's non-terminal buildings including, but not limited to, public and employee parking garages, maintenance buildings, Miami Intermodal Center (MIC), rental car center, and other MIA properties identified as Area B in the solicitation. (\$24,360,999.00)
- b) Contract Award to SFM Services Inc.; Contract No. EVN0000201. The Scope of Work provides for the provision of janitorial services for a 5-year term at MIA's non-terminal buildings including, but not limited to, cargo buildings, County's administrative offices, other outlying buildings at MIA, and the four General Aviation Airports (GAA) identified as Area C in the solicitation. (\$34,516,333.00)
- c) Rejection of all bids received in connection with Area A of Contract No. EVN0000201, directing the County Mayor to negotiate contracts with ABM Aviation to provide janitorial services to the MIA terminal and landside areas and with Flagship Aviation Services, LLC for the airside areas, and to bring the recommendation before the full Board within 30 days.

**4. February 4, 2025**

- a) Ratification of Five (5) Emergency Contract Awards to HNTB Corporation; (E-10381) Professional Service Industries, Inc.(E-10382); TY Lin International, Inc.(E-10383); CMC Contractors, LLC. (E-10417; Bliss & Nyitray, Inc.(E-10476). The Scope of Work involves structural repairs to the Automated People Mover (APM) Skytrain in the North Terminal. (\$7,833,045.99)
- b) Contract Award to Allied Contractors, Inc.; Contract No. AC001A. The Scope of Work provides construction services at MIA to build a new airside-operating-area (AOA) access gate and all associated facilities to service MIA's central base area including air conditioning, bathrooms, backup generators, canopy, bollards, a gate arms system, bus shelters on both sides of the gate facility, as well as the communication infrastructure required. The primary function of the gate will be to facilitate access to construction activities during the implementation of MDAD's CIP. (\$8,755,384.00)
- c) Ratification of Two (2) Contract Awards to N&K Enterprises, Inc. (FB01166) and SFM Services, Inc. (FB01167). The Scope of Work provides for the purchase of janitorial services to ensure the continuity of services while the County completes the re-procurement for locations that include mainly non-terminal MDAD buildings and the General Aviation Airports (GAA). (\$3,540,172.00)

**5. January 22, 2025**

- a) Contract Award to Leidos, Inc.; Contract No. EVN0000402. The Scope of Work provides for the purchase of screening equipment for the Transportation Security Administration (TSA), which will be used to expand and modernize TSA's security screening operations throughout MIA, beginning with the new Concourse F and Concourse D checkpoints which are the first to be delivered per this project's schedule. (\$35,878,426.00)

b) Ratification of Contract Award to TK Airport Solutions, Inc.; Emergency Contract No. E-10395. The Scope of Work provides for a one-year and six-month term for the removal and installation of passenger boarding bridges at MIA Gate D23. (\$537,670.00)

Summary of Contracts Awarded by the Board in 2024

1. March 5, 2024  
Contract Award to TK Airport Solutions, Inc.; Contract No. ITQ-MDAD-67621-JM. (\$15,290,198.40)
2. April 2, 2024  
Contract Award for a Professional Services Agreement for General Civil Engineering Services to Premiere Design Solutions, Inc.; Contract No. E22-MDAD-04, Phase 1. (\$3,717,303.00)
3. June 4, 2024
  - a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to AtkinsRéalis USA, Inc.; Contract No. E23AV02C (\$6,616,500.00)
  - b) Contract Award for a Professional Services Agreement for General Civil Design Engineering Services to T.Y. Lin International; Contract No. E23AV02B - same as above.
  - c) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to EXP U.S. Services, Inc.: Contract No. E23AV02A- same as above.
4. June 18, 2024  
Contract Award to Hotelzo LLC d/b/a Wait N Rest; Contract No. EVN0000237. (\$10,000,000.00)
5. July 2, 2024  
Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Burns & McDonnell Engineering Company, Inc.; Contract No. E23AV01. (\$5,513,750.00)
6. October 16, 2024
  - a) Contract Award for a Professional Services Agreement for General Civil Engineering Design Services to Carty Architecture, LLC; Contract No. A23AV02. (\$39,878,678.00).
  - b) Construction Contract to rehabilitate MIA's Concourse E Satellite Automated People Mover (APM) Bridge to Magnum Construction Management, LLC; Contract No. AB003A. (\$13,303,175.00)
  - c) Construction Contract to rehabilitate MIA's South Terminal Concourse H to Magnum Construction Management, LLC; Contract No. AA018B. (\$11,040,790.25)
  - d) Contract Award to manage, operate and maintain airport-owned fueling systems to Allied Aviation Fueling of Miami, Inc.; Contract No. EVN0000425. (\$6,263,791.00)
7. December 3, 2024
  - a) Contract Award for a Professional Services Agreement to Gannett Fleming, Inc.; Contract No. E23AV04. (\$5,513,750.00).
  - b) Contract Award for a Professional Services Agreement to Hazen & Sawyer, PC; Contract No. E23AV03. (\$2,205,500.00).
  - c) Contract Award for a Professional Services Agreement to Adelte Ports & Maritime S.L.U.; Contract No. EVN0008106. (\$21,554,110.54)

**B. Maintenance Contracts Awarded by the Board in 2025 through May 2025**

1. January 22, 2025

Resolution No. 1090-23 provides for the implementation of certain projects identified in connection with a Master Service Agreement with Florida Power and Light (FP&L) for Building 3090 at MIA, which provides for resilient infrastructure, sustainability and electrical vehicles for a 20-year term with automatic renewals, totaling approximately \$64,737.42 to \$77,684.90 over the 20-year period.

Summary of Maintenance Contracts Awarded by the Board in 2024

1. July 2, 2024

Contract Award for repair and maintenance services to Evolution Elevator & Escalator Company and Otis Elevator Company; Contract No. EVC0003576. (\$10,385,000.00)

**C. Development Lease Agreements Awarded by the Board in 2025 through May 2025 - None**

Summary of Development Lease Agreements Awarded by the Board in 2024

1. January 17, 2024

Development Lease Agreement with Reliance Aviation Miami, LLC (Reliance) - Minimum Investment Amount: \$6,000,000.00.

2. July 16, 2024

a) Development Lease Agreement with Ocean Aviation TMB, LLC (Ocean Aviation) – Minimum Investment Amount: \$67,200,000.00.

b) Master Development and Lease Agreement with Miami Gateway Partners, LLC- (Miami Gateway) –Minimum Investment Amount: \$400,000,000.00

3. September 17, 2024

Development Lease Agreement with KTMB Acquisitions, LLC (KTMB) –Minimum Investment Amount: \$14,750,000.00.

**D. Contracts for Sale & Purchase Awarded by the Board in 2025 through May 2025**

1. May 20, 2025

Contract for Sale & Purchase between the County (Buyer) and TCG PL33 LLC (Sellers) - \$54,000,000.00.

Summary of Contracts for Sale & Purchase Awarded by the Board in 2024

1. October 16, 2024

Contract for Sale & Purchase between the County (Buyer) and Caracol Developers, LLC, (Sellers) - \$15,900,000.00.

2. December 3, 2024

Contract for Sale & Purchase between the County (Buyer) and MIA at 25<sup>th</sup> Street LLC (Sellers) - \$17,000,000.00.

**E. Significant Design Solicitations**

**Notice to Professional Consultants (NTPC)**

1. MIA Central Terminal Redevelopment Phase II (V008C) – The Scope of Work involves expansion of the queuing areas between Concourses E and F to provide new passenger circulation space as well as new TSA checkpoints. The NTPC was advertised on September 16, 2024, and the project briefing took place on September 23, 2024; Requests for Information (RFIs) were due on September 30, 2024, and the proposals received on October 30, 2024, the second-tier evaluation meeting took place on February 7, 2025; the negotiation phase was completed in April 2025; the Board approved the professional services agreement, and it has been executed.
2. MIA Concourse Low E and E Satellite Mechanical and Electrical Rooms Upgrade (CA010A) – The scope of work involves upgrading the Mechanical and Electrical rooms in Lower Cc, E, and E-Satellite (all levels). This includes replacing equipment, making necessary room adjustments to fit new equipment, and retrofitting existing equipment to meet current code compliance. The NTPC is anticipated to be advertised in July 2025.

**Request for Design-Build Services (RDBS)**

3. MIA South Terminal Expansion East (X078A) – This project includes a three-level expansion of the South Terminal to the east of Concourse J. The project will provide six (6) domestic narrow-body aircraft gates and increase post-security concessions space. The RDBS was issued on April 23, 2024; the Step II presentations took place on December 18, 2024; the Board approved the RDBS agreement, and it has been executed.

**F. Significant Projects in Design**

1. MIA Fuel Storage Facility Expansion (W019A): The Scope of Work provides for the construction of a new jet fuel storage tank facility and the associated components. Completion of Design Documents – October 2025. (Overall Total Project Costs: \$39,200,000.00)
2. MIA Concourse F to H Sterile Connector, Third Level (CA004A): The Scope of Work provides for secure and sterile connectivity between Concourses F to H through an interconnector that will improve efficiencies in security checkpoints, passenger circulation areas and airline operations. Completion of Design Documents – February 2026. (Overall Total Project Cost: \$98,400,000.00)
3. MIA Central Terminal Concourse F Baggage Handling System (BHS) New Piers and Cross Over South to Central Terminal (DA076A): The Scope of Work for this design-build project includes the implementation of four (4) new piers in the Central Terminal and a new baggage handling system crossover from the South Terminal to the Central Terminal that will improve the capacity of the existing outbound system. Completion of Design Criteria Package – August 2025. (Overall Total Project Cost: \$28,900,000.00)
4. MIA Perimeter Hardening Phase I (AB016A): The Scope of Work consists of the replacement of the existing Airside Operating Area (AOA) fence with a new MDAD

Design Guideline Standard AOA high security fence. Completion of Design Documents – November 2025. (Overall Total Project Cost: \$32,700,000.00)

5. MIA Central Terminal Redevelopment Phase I (BA061A) – The Scope of Work consists of a four-level building expansion to include a post-security corridor and additional concessions between Concourse E and Concourse F. The design documents phase began in December 2024 and is expected to be completed in June 2027. (Overall Total Project Cost: \$373,000,000.00)
6. MIA Central and South Terminal Bag Claim Optimization Phase II (BA059A): The scope of work consists of the design, supply, and installation of new claim devices in the Central and South Terminals of MIA. Completion of Design Documents – July 2025. (Overall Total Project Cost: \$22,300,000.00)
7. MIA NTD Baggage Handling System Modifications to the Inline CBIS (AB040A): The scope of work entails upgrades to the existing Transportation Security Agency (TSA) screening equipment within the North Terminal baggage handling system. Completion of Design Documents – December 2025. (Overall Total Project Cost: \$18,200,000.00)
8. MIA North Terminal Gate Optimization Phase I & II (AA048A): The scope of work includes reconfiguration of the existing aircraft gate layout to accommodate new generation aircraft at Concourse D. Completion of Design Documents – February 2026. (Overall Total Project Cost: \$65,800,000.00)
9. MIA Terminal Wide Re-Roofing and Lightning System Upgrades (AA078A): The scope of work includes replacing the existing roof in the terminal area at MIA. Completion of Design Documents – October 2025. (Overall Total Project Cost: \$166,900,000.00)
10. MIA Dolphin/Flamingo & New Parking Garage 6 Exterior Cladding (AC053A) – The Scope of Work involves the procurement of an exterior screen system that will act as an aesthetic skin enhancing the highly visible parking garages and their facades. The NTPC was advertised on August 2, 2024, and the proposals that were received on September 10, 2024. The first-tier evaluation meeting was held on November 20, 2024. The award recommendation process was completed, and a professional services agreement was executed. (Overall Total Project Cost: \$41,700,000.00)

## **G. Significant Construction Solicitations**

### **Requests to Advertise (RTA)/Requests for Quotes (RFQ)/Requests for Proposals (RFP)**

1. MIA Satellite E New Chiller Plant (Project No. U010D-I): The Scope of Work involves the construction of a modular type building to house two (2) new centrifugal water-cooled chillers with a total net peak load refrigeration capacity of 1,050 tons. The RFP was issued on September 6, 2024, and proposals were received on January 15, 2025. The evaluation process has been initiated. The RTA is being prepared. (Overall Total Project Costs: \$39,300,000.00)
2. MIA Bridge Rehabilitation (AB003B): The Scope of Work addresses multiple deficiencies identified in the Bridge Inspection Report dated April 2022, which was prepared by the Florida Department of Transportation (FDOT). The RTA was issued on

April 2, 2022, the pre-bid conference is scheduled for April 17, 2025, and the bid opening was held on May 8, 2025, and the award recommendation process is underway. (Overall Total Project Costs: \$19,000,000.00)

3. MIA Airports Operation Center (P250A): The Scope of Work involves combining the functions of MIA's Airport Operations Center and Emergency Operations Center to provide a more efficient and unified control center. The RTA was issued on January 10, 2025, the pre-bid conference took place on January 31, 2025, and the bid opening was held on April 30, 2025. During the evaluation process, it was determined that a re-bid needed to be initiated. The RTA process is being coordinated. (Overall Total Project Costs: \$35,000,000.00)
4. MIA Concourse J Gates Advanced Visual Guidance Detection System (VGDS) (V100A): The Scope of Work involves the procurement of 17 Advanced Visual Guidance Detection System displays and operator panels for installation at 17 gates in Concourse J, Gates J-2 through J-18. The RTA is anticipated to be issued in June 2025. (Overall Total Project Costs: \$8,200,000.00)
5. MIA Concourse H Visual Guidance Detection System (VGDS) (T012A-1): The Scope of Work includes the procurement of VGDS displays and operator panels for installation at MIA Concourse H gates. The RTA is expected to be issued in July 2025. (Overall Total Project Costs: \$8,900,000.00)
6. Demolition and Replacement of Building No. 3032, New Building and Tenant Relocations (AB041A): The Scope of Work provides for the construction of a two-story building approximately 51,200 square feet in size. The RTA was issued on June 18, 2025, the pre-bid conference is scheduled for June 26, 2025, and the bid opening is targeted for July 23, 2025. (Overall Total Project Costs: \$36,400,000.00)
7. MIA RIM Hot Spot No. 4 (Corral Area) (Y118A): The Scope of Work consists of the reconfiguration of MIA's Corral pavement, reconfiguration of taxiway connectors, and construction of crossover taxiway pavements and a new exit required to comply with the recommendations of the most recent Federal Aviation Administration (FAA) Advisory Circular Airport Design. The RTA was issued on March 31, 2025, the pre-bid conference took place on April 10, 2025, and the bid opening was held May 1, 2025. The award recommendation process has commenced. (Overall Total Project Cost: \$111,100,000.00)

#### **H. Significant Projects in Construction**

1. MIA Baggage Handling System (BHS) Central Terminal to South Terminal Crossover (T042B): The Scope of Work includes the design, permit, and installation of a new baggage cross-over conveyor line from the Central Terminal to the South Terminal, as well as the implementation of the crossover automated tag readers to significantly enhance pier capacity in the South Terminal BHS. The Notice to Proceed was issued on January 30, 2023; Estimated Project Completion: November 2025. (Overall Total Project Costs: \$5,200,000.00)
2. MIA Lower Concourse E, E-Satellite Stucco, Paint, Lightning, and Visual Guidance Detection System (AA005A): The Scope of Work involves stucco replacement, exterior painting, lightning protection, and the installation of ten (10) Type 2 Visual Guidance

Detection System displays at MIA. The Notice to Proceed Date was issued on May 16, 2023; Estimated Project Completion: February 2026. (Overall Total Project Costs: \$25,000,000.00)

3. MIA Central Terminal Ticket Counters, Conveyors and K-1 Doors for Ticket Counters (TC) TC12-TC17 (V043A): The Scope of Work consists of remodeling the existing ticket counters to accommodate airline needs and modernize the terminal. The Notice to Proceed Date was issued on December 4, 2023; Estimated Project Completion: June 2025. (Overall Total Project Costs: \$23,500,000.00)
  - a. POD No.2 (TC#14 & TC#15): Construction Commencement – December 2023; Project Completion - August 2024; Temporary Certificate of Occupancy (TCO) was obtained September 12, 2024.
  - b. POD No.1 (TC#16 & TC#17): Construction Commencement - September 2024; TCO was obtained on February 20, 2025.
  - c. POD No.3 (TC#12 & TC#13): Construction Commencement – February 2025; TCO was obtained on June 9, 2025.
4. MIA Employee Parking Garage, Ibis Garage (V042A): The Scope of Work includes the construction of a seven-level parking structure with 2,240 parking spaces including two vehicular/pedestrian connections per level to the Flamingo Garage. The Notice to Proceed Date was issued on January 16, 2024; Estimated Project Completion: January 2026. (Overall Total Project Costs: \$137,000,000.00)
5. MIA Concourse F Refurbishment Checkpoint Relocation, Demolition (V008F-1): The Scope of Work consists of repairs and upgrades to MIA Concourse F, including selective demolition of interior finishes and mechanical, electrical, and plumbing systems within the Concourse to accommodate a new Transportation Security Administration (TSA) checkpoint that will be constructed in a subsequent construction phase. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: July 2025. (Overall Total Project Costs: \$1,900,000.00)
6. MIA Concourse F Refurbishment Checkpoint Relocation, Finishes (V008F-2): The Scope of Work consists of remodeling a concession area located on the second level of Concourse F to house a new Transportation Security Administration (TSA) checkpoint area. The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: March 2026. (Overall Total Project Costs: \$ 8,380,000.00)
7. OPF Blast Fence (X005A): The Scope of Work consists of the installation of the blast fence including the foundations and all structural requirements at Miami Opa-Locka Executive Airport (OPF). The Notice to Proceed was issued on August 12, 2024; Estimated Project Completion: July 2025. (Overall Total Project Costs: \$2,400,000.00)
8. OPF Engine Run-Up Pad (X010A): The Scope of Work includes the development of run-up pad at OPF. The Notice to Proceed was issued on August 19, 2024; Estimated Project Completion: January 2026. (Overall Total Project Costs: \$7,300,000.00)
9. MIA Concourse F Refurbishment F-4 Hold Room Structural Repairs and F4, F6 & F8 Rehabilitation (V008F-3): The Scope of Work includes interior upgrades and structural

repairs at Gates F4, F6 and F8 in Concourse F. The Notice to Proceed was issued for November 18, 2024; Estimated Project Completion: November 2025. (Overall Total Project Costs: \$3,400,000.00)

10. MIA Parking Garage (Dolphin/Flamingo) Repairs & Upgrades Phase 1A (D105C-IA): The Scope of Work includes electrical and structural repairs throughout the Dolphin and Flamingo Garage structures as identified on a 40-year Recertification Inspection Report. The Notice to Proceed was issued for September 21, 2023; Estimated Project Completion: July 2025. (Overall Total Project Costs: \$11,800,000.00)
11. MIA Building No. 3032 Demolition (AB041A-1): The Scope of Work provides for the demolition, remediation, and abatement of an existing two-story building at MIA. The Notice to Proceed was issued for February 24, 2025; Estimated Project Completion: October 2025. (Overall Total Project Costs: \$4,000,000.00)
12. South Terminal Concourse J Federal Inspection Service (FIS) Checkpoint Upgrade/Refurbishment (BA057A): The Scope of Work provides for the improvement of the passenger processing capacity for various security checkpoints in the South Terminal, which are currently undergoing upgrades to meet the present and future demands of passengers. The Notice to Proceed for Construction was issued for March 10, 2025; Estimated Project Completion: December 2025. (Overall Total Project Costs: \$3,800,000.00)
13. MIA Central Base Airside Operations Area (AOA) Construction Gate (AC001A): The Scope of Work provides for the construction of a new AOA access gate to service MIA's central base area. The Notice to Proceed for Construction was issued for April 28, 2025; Estimated Project Completion: June 2026. (Overall Total Project Costs: \$13,400,000.00)
14. MIA North Terminal D2 Checkpoint Upgrades (AC088A): The Scope of Work provides the infrastructure and support needed to replace four (4) existing x-ray machines with three (3) full size automated screening lanes, as well as one (1) mid-size screening lane to increase the throughput capacity. The Notice to Proceed for Construction was issued for April 21, 2025; Estimated Project Completion: June 2026. (Overall Total Project Costs: \$1,400,000.00)

## **I. Federal Grants & Amendments**

Table III consists of grant applications that were submitted to the Federal Aviation Administration (FAA) in May 2025 and pending award and execution in July and August 2025. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table III – Federal Grant Applications Submitted to the FAA

| New FAA Grants                              | Funding Source           | Grant Amt.      |
|---|--------------------------|-----------------|
| Project Name                                |                          |                 |
| MIA South Terminal Expansion – Design-Build | ATP- Discretionary Funds | \$35,000,000.00 |
| MIA South Terminal Expansion – Design       | AIG                      | \$56,245,932.00 |

| Build   |                           |                 |
|---|---------------------------|-----------------|
| MIA Runway Incursion Mitigation Hot Spot 4 - Construction     | AIP                       | \$35,405,940.00 |
| MIA Runway Incursion Mitigation Hot Spot 4 - Construction     | AIP – Discretionary Funds | \$12,500,000.00 |
| MIA Runway Incursion Mitigation Hot Spot 4 - Construction     | AIG                       | \$10,515,789.00 |
| MIA Terminal Access Road Bridge Rehabilitation - Construction | AIG                       | \$13,418,233.00 |
| OPF Runway Incursion Mitigation 20 - Design                   | AIG                       | \$295,000.00    |
| OPF Runway Incursion Mitigation 20 - Design                   | AIP                       | \$150,000.00    |
| OPF Runway Incursion Mitigation 20 - Design                   | AIP – Discretionary Funds | \$575,578.00    |

**J. State Grants and Amendments**

Table IV consists of Florida Department of Transportation (FDOT) grant applications and amendments that were submitted to FDOT in June 2023 and awarded and fully executed through Public Transportation Grant Agreements (PTGAs) in July, August and September 2024. The funding sources include Aviation Grant Program (AGP) and Intermodal Development Program (IDP) grant funds.

Table IV – State Grant Applications Submitted to FDOT

| Project Name   | Funding Source                 | Amount         |
|--|--------------------------------|----------------|
| <b>Amendments to PTGA for Additional Funding:</b>  |                                |                |
| MIA Airport Operations Control Center – Design & Construction  | Aviation Grant Program         | \$2,393,910.00 |
| MIA Terminal Wide Re-roofing – Design & Construction   | Aviation Grant Program         | \$2,349,345.00 |
| MIA Intermodal Center – Property Management  | Intermodal Development Program | \$80,498.00    |
| <b>New PTGA Agreements:</b>  |                                |                |
| MIA Perimeter Rd Bridge Replacement – PD&E Study   | Aviation Grant Program         | \$480,785.00   |
| MIA Passenger and TNC Remote Parking Lot – Design & Construction                                     | Aviation Grant Program         | \$3,000,000.00 |
| MIA Cybersecurity Systems and Plan   | Aviation Grant Program         | \$1,562,500.00 |
| MIA Terminal Wide Public Restrooms Modernization - Construction                                      | Aviation Grant Program         | \$1,000,000.00 |
| MDAD GAA Airports Taxiways and Apron Rehabilitation, Restoration and Repairs – Design & Construction | Aviation Grant Program         | \$500,000.00   |
| OPF Runway Incursion Mitigation 03 – Construction  | Aviation Grant Program         | \$662,880.00   |
| MIA Runway Incursion Mitigation Hot Spot 04 – Construction   | Aviation Grant Program         | \$5,500,000.00 |

|   |                        |                |
|---|------------------------|----------------|
| TMB Proposed New ADG III North Taxilane at Lot 16 and Access Road - Construction              | Aviation Grant Program | \$1,000,000.00 |
| OPF 09L/27R Runway Rehabilitation - Pavement and Lighting - Construction                      | Aviation Grant Program | \$2,000,000.00 |
| MIA South Terminal Expansion East - Terminal Hardstand & GSE Facility – Design & Construction | Aviation Grant Program | \$5,490,254.00 |

**K. Future Federal Grant Applications (Fiscal Year 2026)**

Table V consists of grant applications submitted to the FAA on October 1, 2025, based on project cost estimates. These applications will be resubmitted to the FAA on June 1, 2026, with the final negotiated design contract award amounts and/or the final bid construction contract award amounts. These finalized grant applications will be reviewed by FAA and grant awards will be issued between the months of July 1, 2026 and August 31, 2026, with the exception of those projects using discretionary funds, which are not guaranteed to receive grant funds until the FAA issues a formal grant award notification. The funding sources include Airport Terminal Program (ATP), Airport Infrastructure Grant (AIG), and Airport Improvement Program (AIP) grant funds.

Table V – Fiscal Year 2026 Federal FAA Grant Applications

| <b>FY2026 FAA APPLICATIONS</b>                               |                          |                     |
|--|--------------------------|---------------------|
| <b>Project Name</b>  | <b>Funding Source</b>    | <b>Grant Amount</b> |
| MIA Terminal-Wide Re-roofing                                 | ATP                      | \$50,000,000.00     |
| MIA South Terminal Expansion – Design Build                  | AIG                      | \$30,326,418.00     |
| MIA South Terminal Expansion – Design Build                  | AIP                      | \$6,112,758.00      |
| MIA South Terminal Expansion – Design Build                  | AIP- Discretionary Funds | \$35,000,000.00     |
| MIA F-H Interconnector - Construction                        | AIG                      | \$20,000,000.00     |
| MIA Fuel Storage Facility Expansion - Construction           | AIG                      | \$21,920,661.00     |
| OPF RIM 03 - Construction                                    | AIG                      | \$295,000.00        |
| OPF RIM 03 - Construction                                    | AIP                      | \$150,000.00        |
| OPF RIM 03 - Construction                                    | AIP- Discretionary Funds | \$8,175,430.00      |
| TMB Proposed New ADG III North Apron Taxilane - Construction | AIG                      | \$647,718.00        |
| TMB Proposed New ADG III North Apron Taxilane - Construction | AIP                      | \$150,000.00        |
| TMB Proposed New ADG III North Apron Taxilane - Construction | AIP- Discretionary Funds | \$5,729,253.00      |
| TMB Taxiway C East Extension - Construction                  | AIG                      | \$564,000.00        |
| TMB Taxiway C East Extension - Construction                  | AIP                      | \$150,000.00        |
| TMB Taxiway C East Extension - Construction                  | AIP- Discretionary Funds | \$8,028,464.00      |

**L. Future State Grant Applications (Fiscal Year 2025)**

Table VI consists of grant applications that were submitted to FDOT on June 1, 2024, that are currently pending award through PTGAs on the scheduled award dates noted below. The funding source is Aviation Grant Program (AGP) grant funds.

Table VI – State FDOT Grant Applications for Fiscal Year 2025

| Project Name  | Funding Source | Grant Amount    | Award Date   |
|---|----------------|-----------------|--------------|
| <b>Amendments to PTGAs for Additional Funding</b>                       |                |                 |              |
| MIA Perimeter Road Bridge Replacement                                   | AGP            | \$10,500,000.00 | January 2026 |
| MIA Fuel Storage Facility Expansion                                     | AGP            | \$3,100,000.00  | January 2026 |
| OPF Taxiways, Apron Rehabilitation, Restoration and Repairs             | AGP            | \$500,000.00    | January 2026 |
| MIA Passenger and TNC Remote Parking Lot                                | AGP            | \$15,156.00     | January 2026 |
| MIA RIM Hot Spot 04   | AGP            | \$4,630,157.00  | January 2026 |
| TMB Proposed New ADG III North Apron Taxilane at Lot 16 and Access Road | AGP            | \$500,000.00    | January 2026 |
| <b>New PTGA Agreements</b>  |                |                 |              |
| MIA South Terminal Expansion East                                       | AGP            | \$8,000,000.00  | May 2026     |
| MIA F-H Interconnector - Construction                                   | AGP            | \$2,319,420.00  | January 2026 |

In compliance with the reporting requirements of Ordinance No. 19-122 before it was amended, Exhibit A provides the status of the capital projects procured and awarded under the seal of the Ordinance including the estimated contract values, the project qualifications for award and the proposed contract measures. Exhibit B provides the financial status of MDAD's capital projects including detailed project budget information, project expenditures from the time a contract is awarded through project completion, and indicators that flag when project expenditures reach 30 percent, 60 percent, and 90 percent of the approved budget amount. The Summary of Changes shows the differences between the previous month's report (July 2025) and the current month's report (August 2025) facilitating review of the most recent actions.

Exhibit C displays a series of photographs that tell MIA's transformation story as it unfolds. Each month, various pictures will be posted according to the MDAD projects that are approved, initiated or completed, furthermore, photos of any action steps, awards, achievements or events that contribute to MIA's transfiguration or that further develop the GAA will also be included. This month, the pictures include various beautification projects completed at MIA; a budget presentation award to MDAD; three existing concessions stands that were reconceptualized into FIFA Bars at MIA; the June 2025 Rewards & Recognition event at MIA; the Greater Miami LGBTQ Chamber of Commerce meeting at MIA; and a groundbreaking for the new Concourse K that will add six new gates, a passenger lounge and a variety of food and retail concession stores to MIA's existing footprint.

Honorable Chairman Anthony Rodriguez  
and Members, Board of County Commissioners  
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Pursuant to Ordinance No. 14-65, this memorandum will be placed on a Board agenda for review within 30 days. Should you have any questions or require additional information, please contact Aviation Director, Ralph Cutié, at 305-876-7066.



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Jimmy Morales  
Chief Operating Officer

C: Geri Bonzon-Keenan, County Attorney  
Gerald Sanchez, First Assistant County Attorney  
Jess McCarty, Executive Assistant County Attorney  
Office of the Mayor Senior Staff  
Ralph Cutié, Director, Miami-Dade Aviation Department  
Basia Pruna, Director, Clerk of the Board  
Yinka Majekodunmi, CPA, Commission Auditor  
Eugene Love, Agenda Coordinator

Miami-Dade Aviation Department: Aviation Capital Program Report  
Summary of Changes  
August 2025

**Exhibit A – Procurement Status – No Changes**

| <b>Ordinance No. 19-122</b> | <b>Contract Number &amp; Description</b> | <b>Summary of Changes</b> |
|-----------------------------|--|---------------------------|
|                             |  | .                         |

**Exhibit B – Financial Status**

| <b>Ordinance No. 19-122</b> | <b>Contract Number &amp; Description</b>   | <b>Summary of Changes</b>  |
|-----------------------------|--|--|
| Yes                         | Contract No. A19-MDAD-01<br><br>MIA Terminal Wide Re-roofing and Lightning System Upgrades Miami Executive Airport | Prior Expenditures: \$9,205,722.70<br><br>Current Month Expenditures: \$10,866.00<br><br>Cumulative Expenditures to Date: \$9,216,588.70   |
| Yes                         | Contract No. A19-MDAD-02<br><br>Notice to Professional Consultants – Facility Design Services                      | Prior Expenditures: \$10,552,356.57<br><br>Current Month Expenditures: \$81,995.04<br><br>Cumulative Expenditures to Date: \$10,634,351.61 |
| Yes                         | Contract No. MDAD-CIP-V009A<br><br>Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)                 | Prior Expenditures: \$11,613,147.11<br><br>Current Month Expenditures: \$0.00<br><br>Cumulative Expenditures to Date: \$11,613,147.11      |

Miami-Dade Aviation Department: Aviation Capital Program Report  
Summary of Changes  
August 2025

|     |  |   |
|-----|--|---|
| Yes | Contract No. E20-MDAD-03<br><br>Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDar) Services | Prior Expenditures:<br>\$3,328,339.35<br><br>Current Month Expenditures:<br>\$71,466.96<br><br>Cumulative Expenditures to Date:<br>\$3,399,806.31 |
|-----|--|---|



# EXHIBIT A

August 2025



FUTURE READY

MDC020



# Aviation Capital Program Report - Procurement Status

| ID: 10   | Status: Final Action   | Accelerate Ordinance: Yes                       |                   |                                 |                          |                   |                             |   |                               |                      |
|--|--|---|-------------------|---------------------------------|--------------------------|-------------------|-----------------------------|---|-------------------------------|----------------------|
| District(s): 01, 11  | Resolution #: R-842-20   | Advertisement Date / COS Begins: 5/1/2020       |                   |                                 |                          |                   |                             |   |                               |                      |
| Contract Number: MDAD-CIP-V009A  | Contract Term: 609 Calendar Days to Substantial Completion<br>90 Calendar Days to Final Completion   | Award Recommendation Date / COS Ends: 7/30/2020 |                   |                                 |                          |                   |                             |   |                               |                      |
| Contract Type: Invitation to Bid   | Estimated Contract Amount: \$15,856,216.48   | Awarded Contract Amount: \$13,301,531.44        |                   |                                 |                          |                   |                             |   |                               |                      |
| OMB Project #: 2000001049  | OMB Project Description: Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport. |   |                   |                                 |                          |                   |                             |   |                               |                      |
| BCC Meeting Date: September 1, 2020  | BCC Committee Meeting: N/A   |   |                   |                                 |                          |                   |                             |   |                               |                      |
| Firm(s) Awarded: H&R Paving, Inc.  |  |   |                   |                                 |                          |                   |                             |   |                               |                      |
| Location(s): MIAMI EXECUTIVE AIRPORT   |  |   |                   |                                 |                          |                   |                             |   |                               |                      |
| Project Name / Description: Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM). |  |   |                   |                                 |                          |                   |                             |   |                               |                      |
| MDC021   |  |   |                   |                                 |                          |                   |                             |   |                               |                      |
| Proposed Method of Award   | Contract Measures  | Pre-Proposal Conference / Site Visit            | Proposal Due Date | Selection Committee Appt. Date: | Evaluation Meeting Date: | Oral Presentation | 1st Tier / Step 1 Selection | 2nd Tier / Step 2 Selection Oral Presentation | Negotiations Meeting Date(s): | Final Action Outcome |
| Lowest Price / Lowest Responsive, Responsible Bidder   | DBE- 13.79%  | Pre Proposal Conference- 5/11/2020              | 6/5/2020          | N/A                             | N/A                      | N/A               | N/A                         | N/A   | N/A                           | Contract Awarded     |

## Comments:

**Summary of Minimum Experience & Qualifications:** General Contractor: 1) The State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.115 of the Florida Statutes; or 2) The Miami-Dade County Construction Trades Qualifying Board, pursuant to the provisions of Section 10-3 (a) of the Miami-Dade County Code. Holders of Miami-Dade County Certificates of Competency must also hold Certificates of Registration issued by the State of Florida Construction Industry Licensing Board, pursuant to the provisions of Section 489.177, Florida Statutes.



# Aviation Capital Program Report - Procurement Status

ID: 11

Status: Final Action

Accelerate Ordinance: Yes

| District(s): Various  |                          | Resolution #: R-22-22                             | Contract Term: Five (5) years | Award Recommendation Date / COS Begins: 7/10/2020  |  |
|---|--------------------------|---|-------------------------------|--|--|
| <b>Contract Number:</b> A19-MDAD-02   |                          | <b>Estimated Contract Amount:</b> \$22,055,000.00 |                               | <b>Awarded Contract Amount:</b> \$5,513,750.00   |  |
| <b>Contract Type:</b> Notice to Professional Consultants (A/E)  |                          | <b>OMB Project #:</b> 2000000094 and 2000000096   |                               | <b>OMB Project Description:</b> Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; build new chiller plant to meet preconditioned air demands; and upgrade life safety features. |  |
|   |                          |   |                               | Rehabilitate taxiway T and S; realign taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourse E through H ticket counters; and repair MIA parking garage structure.   |  |
| <b>BCC Meeting Date:</b> 01/19/2022   |                          | <b>BCC Committee Meeting:</b> N/A                 |                               |  |  |
| <b>Firm(s) Awarded:</b> Cartt Architecture, LLC Leo A. Daly Company Stantec Consulting Services, Inc. EXP US Services, Inc. |                          |   |                               |  |  |
| <b>Location(s):</b> ALL AIRPORTS  |                          |   |                               |  |  |
| <b>Project Name / Description:</b> Facility Design Services   |                          |   |                               |  |  |
| <b>Proposed Method of Award</b>   | <b>Contract Measures</b> | <b>Pre-Proposal Conference / Site Visit</b>       | <b>Proposal Due Date</b>      | <b>Selection Committee Appt. Date:</b>   | <b>Evaluation Meeting Date:</b>  |
| Highest Ranked Firm   | DBE- 28.00%              | Pre-Proposal: 7/17/2020                           | 9/23/2020                     | Original CSC memo was 09-25-20. The substitution CSC memo was approved on 02-08-21.  | N/A  |
|   |                          |   |                               |  | 03/10/2021<br>N/A  |
|   |                          |   |                               |  | 1st Tier / Step 1 Selection<br>2nd Tier / Step 2 Selection Oral Presentation |
|   |                          |   |                               |  | <b>Negotiations Meeting Date(s):</b>   |
|   |                          |   |                               |  | <b>Final Action Outcome</b>  |
|   |                          |   |                               |  | 05/25/2021,<br>5/28/2021 and<br>06/02/21<br>Contracts Awarded                |

**Comments:**

**Summary of Minimum Experience & Qualifications:** It is preferred that the Prime consultant have a cumulative five (5) years of experience within the last twenty (20) years modifying and/or designing airport facilities at major airport hubs.



# Aviation Capital Program Report - Procurement Status

|  |   |   |                                  |  |  |                                 |
|--|---|---|----------------------------------|--|--|---------------------------------|
| <b>ID:</b> 12  | <b>District(s):</b> 06                            | <b>Contract Number:</b> A19-MDAD-01   | <b>OMB Project #:</b> 2000001043 | <b>BCC Meeting Date:</b> 09/01/2021                      | <b>Firm(s) Awarded:</b> EXP U.S. Services, Inc.          | <b>Location(s):</b> MIA         |
| <b>Contract Type:</b> Notice to Professional Consultants (A/E) | <b>Estimated Contract Amount:</b> \$14,232,603.00 | <b>OMB Project Description:</b> Replace roofing system for entire terminal-wide roof structure; upgrade terminal lighting protection systems; relocate tenants as required; replace passenger boarding bridges and associated equipment at north and central terminals. | <b>Resolution #:</b> R-807-21    | <b>Contract Term:</b> 2555 Calendar Days/Seven (7) years | <b>Award Recommendation Date / COS Begins:</b> 5/28/2020 | <b>Award Date:</b> Final Action |
| <b>BCC Committee Meeting:</b> 07/13/2021                       |   |   |                                  |  |  |                                 |
|  |   |   |                                  |  |  |                                 |
|  |   |   |                                  |  |  |                                 |

## Project Name / Description: MIA Terminal Wide Re-roofing and Lightning System Upgrades

| Proposed Method of Award | Contract Measures                      | Pre-Proposal Conference / Site Visit | Proposal Due Date | Selection Committee Appt. Date: | Evaluation Meeting Date: | Oral Presentation | 1st Tier / Step 1 Selection | 2nd Tier / Step 2 Selection Oral Presentation | Negotiations Meeting Date(s): | Final Action Outcome |
|--------------------------|--|--------------------------------------|-------------------|---------------------------------|--------------------------|-------------------|-----------------------------|---|-------------------------------|----------------------|
| Highest Ranked Firm      | SBE- A&E 30.00%<br>SBE- Services 2.00% | Pre-Proposal: 6/8/2020               | 9/2/2020          | 4/29/2020                       | 10/28/2020               | N/A               | 10/28/2020                  | N/A   | 2/11/2021 and 2/18/2021       | Contract Awarded     |
|                          |  |                                      |                   |                                 |                          |                   |                             |   |                               |                      |

**Comments:** Awarded on Sept. 1, 2021 by the BCC via R-807-21.

**Summary of Minimum Experience & Qualifications:** It is highly preferable for the Prime to have at least one staff member that has one of the following roof Registered Water Proofing Consultant certifications by the Roof Consultants Institute: 1. Registered Roof Consultant (RRC) certification 2. Registered Waterproofing Consultant (RWC) - individual certification 3. Registered Exterior Wall Consultant (REWC) - individual certification 4. Registered Building Envelope Consultant (RBEC) - acquired by having the above three certifications

MDC023



# Aviation Capital Program Report - Procurement Status

|  |  |   |
|--|--|---|
| <b>ID:</b> 15  | <b>Status:</b> Final Action                                      | <b>Accelerate Ordinance:</b> Yes                      |
| <b>District(s):</b> Various                                    | <b>Resolution #:</b> R-610-22                                    | <b>Advertisement Date / COS Begins:</b> 4/23/2021     |
| <b>Contract Number:</b> E20-MDAD-03                            | <b>Contract Term:</b> 5 years, plus one one-year option to renew | <b>Award Recommendation Date / COS Ends:</b> 7/7/2022 |
| <b>Contract Type:</b> Notice to Professional Consultants (A/E) | <b>Estimated Contract Amount:</b> \$8,298,193.75                 | <b>Award Contract Amount:</b> \$8,298,193.75          |
| <b>OMB Project #:</b> N/A                                      | <b>OMB Project Description:</b> N/A                              |   |
| <b>BCC Meeting Date:</b> 7/7/2022                              | <b>BCC Committee Meeting:</b> 6/7/2022                           |   |
| <b>Firm(s) Awarded:</b> GPI Geospatial, Inc.                   |  |   |
| <b>Location(s):</b> ALL AIRPORTS                               |  |   |

**Project Name / Description:** Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services

| <b>Proposed Method of Award</b> | <b>Contract Measures</b>   | <b>Pre-Proposal Conference / Site Visit</b> | <b>Proposal Due Date</b> | <b>Selection Committee Appt. Date:</b> | <b>Evaluation Meeting Date:</b> | <b>Oral Presentation</b> | <b>1st Tier / Step 1 Selection</b>                            | <b>2nd Tier / Step 2 Selection Oral Presentation</b> | <b>Negotiations Meeting Date(s):</b> | <b>Final Action Outcome</b> |
|---------------------------------|----------------------------|---|--------------------------|--|---------------------------------|--------------------------|---|--|--------------------------------------|-----------------------------|
| Highest Ranked Firm             | SBE A&E- 2%<br>SBE G&S- 1% | Pre-Proposal: 04/30/2021                    | 5/24/2021                | 5/12/2021                              | N/A                             | N/A                      | First Tier Part 1: 8/25/2021<br>First Tier Part 2: 10/12/2021 | N/A  | 1/04/2022                            | Contract Awarded            |

**Comments:**

**Summary of Minimum Experience & Qualifications:** N/A

MDC024



# Aviation Capital Program Report - Procurement Status

ID: 17

Status: Final Action

Accelerate Ordinance: Yes

District(s): 01, 11

Contract Number: MDAD-CIP-V009A

Contract Type: Invitation to Bid

OMB Project #: 2000001049

Resolution #: R-205-24

Contract Term: 414 day extension

Estimated Contract Amount: \$0.00

Award Recommendation Date / COS Begins:

**OMB Project Description:** Rehabilitate runway 9-27 and construct run-up pad at Miami- Opa-Locka Airport; upgrade security at Miami - Homestead General Aviation Airport; construct runway incursion mitigation option 2- Phase 1, expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower and construct runway incursion mitigation hot spot 1 with Taxiway H- west extension to Threshold 9R at Miami Executive Airport.

BCC Meeting Date: 3/19/2024

BCC Committee Meeting: 2/22/2024

Firm(s) Awarded: H&R Paving, Inc.

Location(s): MIAMI EXECUTIVE AIRPORT • MIAMI-OPA LOCKA EXECUTIVE AIRP

Project Name / Description: Change Order No. 001

| Proposed Method of Award                 | Contract Measures | Pre-Proposal Conference / Site Visit | Proposal Due Date | Selection Committee Appt. Date: | Evaluation Meeting Date: | Oral Presentation | 1st Tier / Step 1 Selection | 2nd Tier / Step 2 Selection Oral Presentation | Negotiations Meeting Date(s): | Final Action Outcome       |
|--|-------------------|--------------------------------------|-------------------|---------------------------------|--------------------------|-------------------|-----------------------------|---|-------------------------------|----------------------------|
| Lowest Price / Lowest Responsible Bidder | DBE- 13.79%       | N/A                                  | N/A               | N/A                             | N/A                      | N/A               | N/A                         | N/A   | N/A                           | Ratification was approved. |

**Comments:** RESOLUTION RATIFYING, PURSUANT TO ORDINANCE NO. 19-122 CODIFIED AS SECTION 2-285.2 OF THE MIAMI-DADE COUNTY CODE, THE ACCEPTANCE AND EXECUTION OF CHANGE ORDER NO. 001 TO CONSTRUCTION CONTRACT NO. MDAD-CIP-V009A BETWEEN MIAMI-DADE COUNTY AND H&R PAVING INC., AUTHORIZING THE TRANSFER OF UNUSED FUNDS IN THE AMOUNT OF \$353,138.00 FROM THE CONTRACT'S PERMIT ALLOWANCE ACCOUNT TO THE GENERAL ALLOWANCE ACCOUNT AND PROVIDING FOR A 414 DAY TIME EXTENSION; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE ALL THE PROVISIONS OF SECTION 2-285.2 OF THE CODE INCLUDING THE AUTHORITY TO RESOLVE DISPUTES, NEGOTIATE CLAIMS AND EXECUTE CHANGE ORDERS TO SAID CONTRACT.

**Summary of Minimum Experience & Qualifications:**



# EXHIBIT B

August 2025



FUTURE READY

MDC026



# Aviation Capital Program Report - Financial Status

| Contract No.   | Project Description  | Project Phase | Estimated Completion Date | FY 2025-2026 Adopted Budget Amount | Current Approved Budget Amount | Prior Expenditures   | Current Month Expenditures | Cumulative Expenditures to Date | Expenditures Indicator at 30% | Expenditures Indicator at 60% | Expenditures Indicator at 90% | Comments                      |
|----------------|--|---------------|---------------------------|------------------------------------|--------------------------------|----------------------|----------------------------|---------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| A19-MDAD-02    | Notice to Professional Consultants Facility Design and Construction Inspection Services            | Awarded       | 09/25/25                  | 22,055,000.00                      | 22,055,000.00                  | 10,552,356.57        | 81,995.04                  | 10,634,351.61                   | X                             | -                             | -                             | Project awarded on 1/19/2022. |
| A19-MDAD-01    | MIA Terminal Wide Re-roofing and Lighting System Upgrades  | Awarded       | 09/25/27                  | 14,232,603.00                      | 14,232,603.00                  | 9,205,722.70         | 10,866.00                  | 9,216,588.70                    | X                             | X                             | -                             | Project awarded on 9/1/2021.  |
| E20-MDAD-03    | Photogrammetric Mapping, Topographic, Planimetric and Light Detection and Ranging (LiDAR) Services | Awarded       | 10/23/27                  | 8,298,193.75                       | 8,298,193.75                   | 3,328,339.35         | 71,466.96                  | 3,399,806.31                    | X                             | -                             | -                             | Project awarded on 7/7/2022.  |
| MDAD-CIP-V009A | Miami Executive Airport (TMB) Runway Incursion Mitigation (RIM)                                    | Awarded       | 06/08/24                  | 15,856,216.00                      | 13,301,531.00                  | 11,613,147.11        | -                          | 11,613,147.11                   | X                             | X                             | -                             | Project awarded on 7/30/2020. |
|                | <b>TOTAL</b>   |               |                           | <b>60,442,012.75</b>               | <b>57,887,327.75</b>           | <b>34,689,565.73</b> | <b>164,328.00</b>          | <b>34,863,893.73</b>            |                               |                               |                               |                               |



# EXHIBIT C

August 2025



FUTURE READY



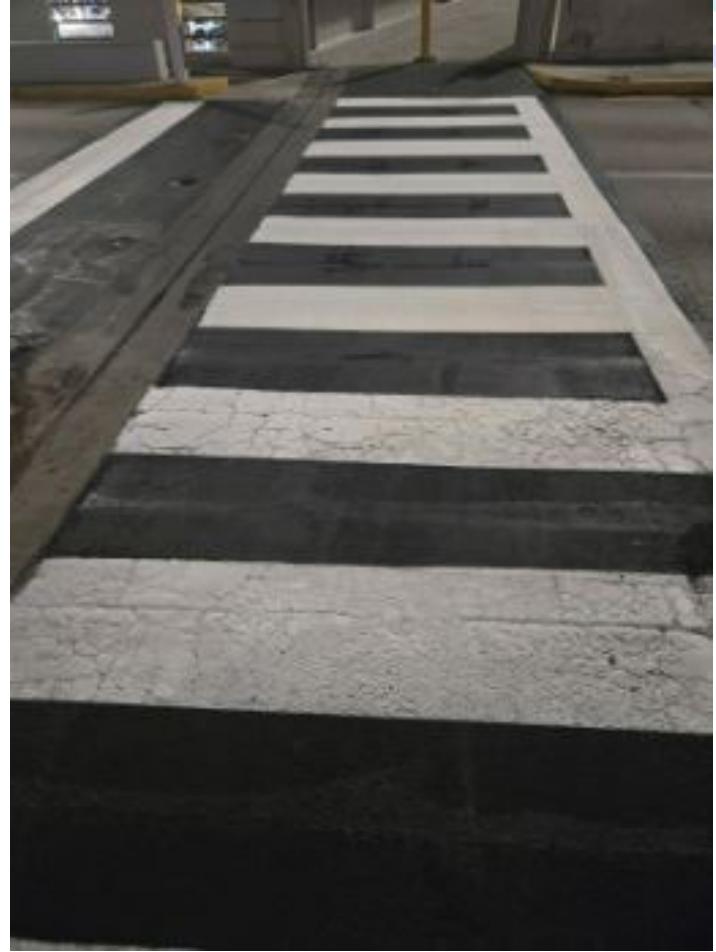
## **Miami International Airport On-Going Beautification Project**

### **A. Upper Drive Crosswalk Restriping & Exit Lanes**

Before



After



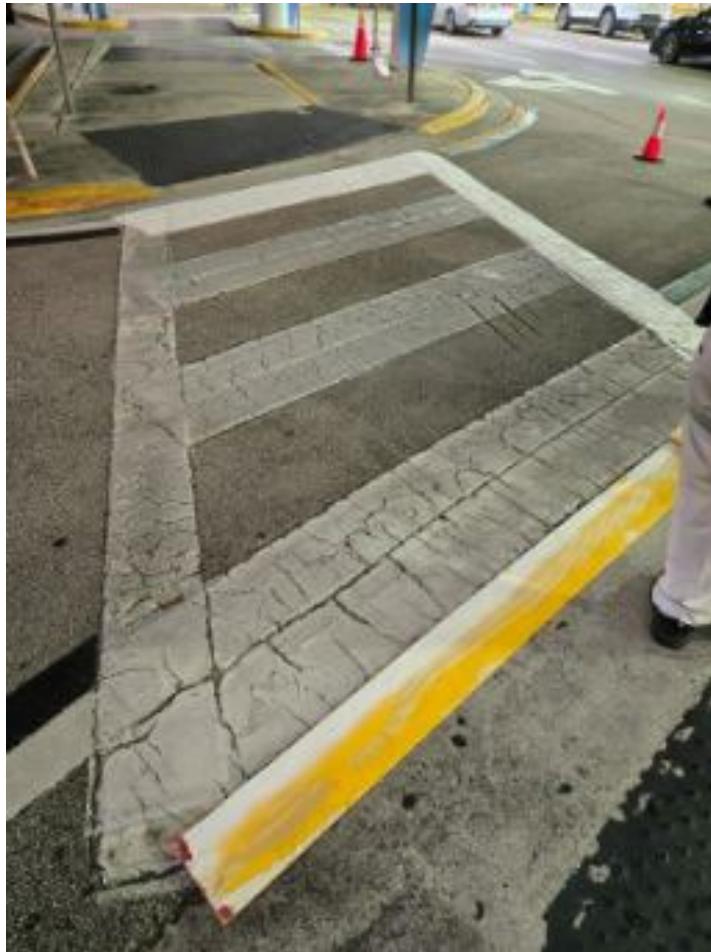
This project entailed the restriping of crosswalks and exit lanes on MIA's Terminal Upper Drive and was completed in April 2025.



## **Miami International Airport On-Going Beautification Project**

### **B. Lower Drive Crosswalk Restriping & Exit Lanes**

Before



After



This project entailed the restriping of crosswalks and exit lanes on MIA's Terminal Lower Drive and was completed in May 2025.



## **Miami International Airport On-Going Beautification Project**

### **C. MIA Lower-Level Wall Repair/Repainting**

Before



After



This project entailed the repair and repainting of exterior walls on MIA's Terminal Lower Level and was completed in April 2025.



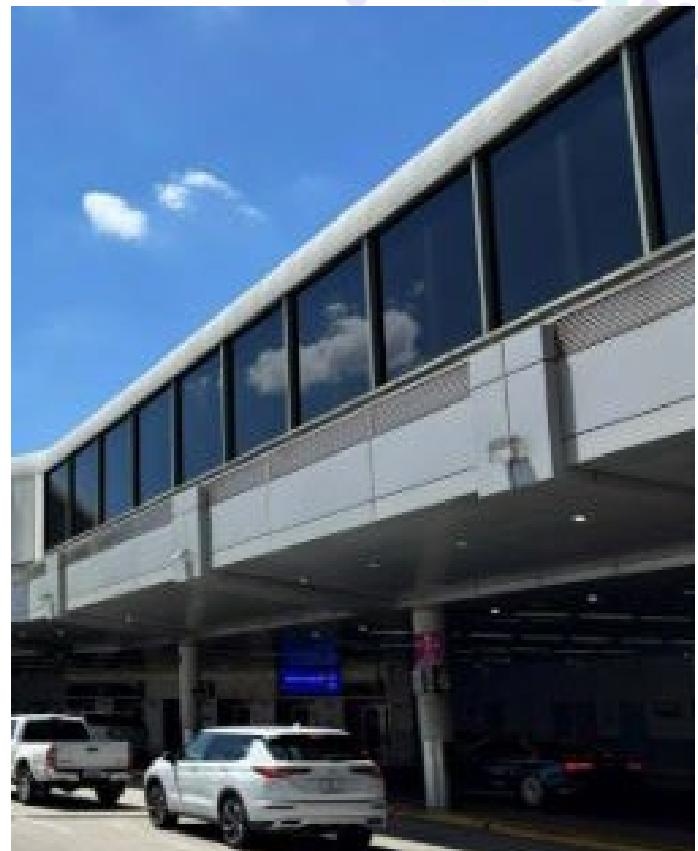
## **Miami International Airport On-Going Beautification Project**

### **D. Louver Removals Along Terminal Skywalk Area**

Before



After



This project entailed the removal of louvers along MIA's Terminal Skywalk Area (Curbside Views, Third Floor. Project Phases 1 and 2 were completed in April 2025.



## **Miami International Airport On-Going Beautification Project**

### **E. Louver Removals Along Terminal Skywalk Area (Interior View)**

Before



After



This project entailed the removal of louvers along MIA's Terminal Skywalk Area (Interior View, Third Floor). Project Phases 1 and 2 were completed in April 2025.



## **Miami International Airport On-Going Beautification Project**

### **F. Central Terminal Garden Area**

Before



After



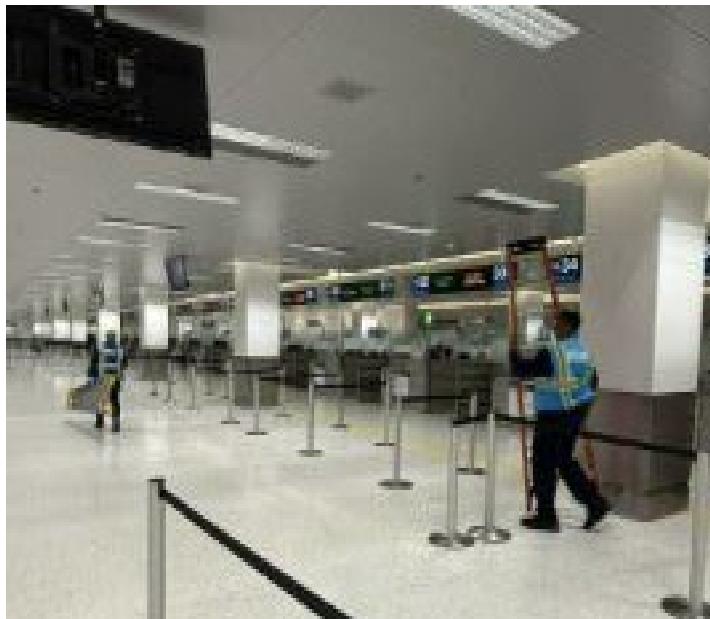
This project entailed clearing the deteriorated landscaping from two areas and widening the access roads to the parking deck. The surface was cleaned and re-striped to improve aesthetics and traffic flow. The flag masts were exposed to enhance the visual appeal. The new footprint will cut maintenance costs and mitigate water infiltration issues in lower-level spaces. The Landscaping Unit worked on revitalizing the main garden, and there is on-going collaboration with Art in Public Places to bring new benches and other decorative elements to further enhance the area. This task was completed in May 2025.



## **Miami International Airport On-Going Beautification Project**

### **G. Concourse D – Federal Inspection Service Center Flag Installation**

Before



After



This project entailed the installation of U.S. Flags on the columns throughout the Federal Inspection Service Center area in Concourse D. This task was completed in May 2025.



## **Miami International Airport On-Going Beautification Project**

### **H. Installation of Two Forced Mains**

Before



After



This project entailed a joint effort between the Aviation Department and the Water & Sewer Department to install two force mains (one on airside and one on landside) to clear sewage clogs. This task was completed in May 2025.



## Budget Presentation Award

### Miami-Dade Aviation Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

#### *Distinguished Budget Presentation Award*

PRESENTED TO

**Miami-Dade County Aviation Department  
Florida**

For the Fiscal Year Beginning

**October 01, 2024**

*Christopher P. Morill*

Executive Director



The Government Finance Officers Association  
of the United States and Canada

*presents this*  
**CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION**



**Finance Department**  
Miami-Dade County Aviation Department, Florida

*The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.*

Executive Director

*Christopher P. Morill*

Date: **5/12/2025**

On May 12, 2025, the Aviation Department was awarded the “Distinguished Budget Presentation Award” by the Government Finance Officers Association (GFOA) for the Fiscal Year beginning on October 1, 2024. This award is the highest form of recognition in governmental budgeting; to receive this award, the Aviation Department had to satisfy the nationally recognized guidelines for effective budget presentation.



## FIFA Bar Opening at Miami International Airport



On June 6, 2025, Host International opened three existing concessions stands at Miami International Airport (MIA) that were reconceptualized into FIFA Bars in time for the **Concacaf Gold Cup 2025** and next year's **FIFA World Cup 2026**. They are located at key points in the North Terminal (Gate D24), Concourse H (between Gates H5-H6), and E-Satellite (between Gates E31-E33). These FIFA Bars will elevate and energize the passenger experience for travelers and soccer fans alike. The Aviation Department looks forward to continuing its strong partnership with Host International to ensure that MIA patrons enjoy a broader selection of food and beverages, making their travel experience even more enjoyable.



## Rewards & Recognition Event at Miami International Airport

### June 2025



On June 17, 2025, Ralph Cutié, Director and CEO of Miami International Airport (MIA) recognized Airport Operations Specialist, Mr. Micheal Pantoja for going above and beyond the call of duty when he discovered that a deaf passenger had missed his Frontier Airlines flight. Using notes on their phones to communicate, Mr. Pantoja accompanied the passenger to the Frontier counter to explore possible solutions, unfortunately, the passenger did not have the funds to change his ticket. Nonetheless, Mr. Pantoja took charge of the situation and arranged for the passenger to be scheduled on the next available flight. In an exceptional act of kindness, Mr. Pantoja covered the cost (\$120.00) of the new ticket. His actions are a testament to his compassion, professionalism and dedication to service.



## The Greater Miami LGBTQ Chamber of Commerce Meeting at MIA



On June 17, 2025, Mayor Daniella Levine Cava and Ralph Cutié, Director and CEO of Miami International Airport (MIA) hosted a lunch meeting for the Greater Miami LGBTQ Chamber of Commerce at MIA. The Mayor thanked the Chamber for its business and affirmed that it is the lifeblood of our community and hospitality industry as it is estimated that their annual purchasing power in Miami-Dade is \$15 billion and that the Chamber does so much to augment LGBTQ's consumer spending power.



## Groundbreaking Event at Miami International Airport New Concourse K



As part of Miami International Airport's (MIA) \$9 billion modernization plan, in collaboration with the Board of County Commissioners, on June 24, 2025, Mayor Daniella Levine Cava led a groundbreaking ceremony at MIA which will transform the airport by expanding the terminal with a 300,000 square foot three-level concourse known as the new Concourse K that will add six new gates, a passenger lounge and a variety of food and retail concession stores. The event was hosted by Ralph Cutié, Director and CEO of MIA and attended by the press corps, various County officials including Chairman Anthony Rodriguez, Miami-Dade Chief Operating Officer, Jimmy Morales, Miami-Dade Aviation Department staff and representatives from the project's design-build team including Lemartec Corporation & the NV2A Group.



MDC042



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